

We equip the brightest minds all over Europe and beyond, with skills and knowledge to create a sustainable food system





Competency Framework

















FOOD SYSTEMS

The ability to analyse the food system, appraise current and future sustainability challenges, and develop appropriate responses using systems approaches



ENTREPRENEURSHIP

The ability to recognise, develop and act on entrepreneurial opportunities in a range of organisational settings, and to play an effective role in new venture formation and growth.





PROBLEM SOLVING

The ability to analyse and understand the problem space, generate new ideas, assess their validity, and co-create solutions.



CRITICAL THINKING

The ability to assess facts and evidence to drive decision-making, including constructive questioning of the status quo.



DATA MANAGEMENT

The ability to develop and use

digital tools with the purpose of

accessing, managing, analysing

TECHNOLOGY MANAGEMENT

The ability to use emerging technologies in (radical or breakthrough) innovation processes.



COMMUNICATION

The ability to drive interpersonal communication, and to translate complex ideas for different audiences.



LEADERSHIP

The ability to be an effective leader, and to mobilise resources efficiently to accomplish a goal based on responsible management practice.



ENCING ACTIVITY





EXPLORE Lay the foundations in contributing to the sector.





Turn ideas into actions to the benefit of your field of influence.





Deliver impact within your field of influence and the







Transform the system and have an influence that goes beyond your field and the wider sector.





Competency Framework



Sustainability

SUSTAINABILITY is at the core of all competencies. It includes creating healthier lives through food, achieving a net zero food system (including the prevention of biodiversity loss), and creating a fully transparent, fair, inclusive and resilient food supply. All competencies are oriented towards these aims to contribute to food system transformation.



Underpinning capabilities

 UNDERPINNING CAPABILITIES is a group of essential transversal competencies that form the foundation for effective action.
They can be used in a wide range of settings to drive change in context-specific ways.



Technical capabilities

 TECHNICAL CAPABILITIES is a group of key technical competencies that advance readily available skillsets and know-how to accelerate sustainability transitions.



Entrepreneurship

ENTREPRENEURSHIP is the engine for achieving change.
It comprises a mindset and key skills to envision, create and implement innovative solutions to challenges in a wide range of contexts including in ventures, industry, academia, policy and NGOs.



Thinking activities

 THINKING ACTIVITIES are conceptual and analytical in nature.
They support actions that generate and appraise solutions, and challenge established systems and routines.



Influencing activities

 INFLUENCING ACTIVITIES are about working with and through others to achieve impact. They support actions that foster collaborations, and engage stakeholders in an honest dialogue.



Performing activities

PERFORMING ACTIVITIES are about technical expertise.
They support actions that combine systems approaches with a range of novel technologies to perform food systems transformation.







8 Core Competencies















Underpinning capabilities

Technical capabilities

Thinking activities

Influencing activities

Performing activities

Entrepreneurship





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TECHNOLOGY MANAGEMENT

The ability to use emerging technologies in (radical or breakthrough) innovation processes.





CRITICAL THINKING

The ability to assess facts and evidence to drive decision-making, including constructive questioning of the status quo.





DATA MANAGEMENT

The ability to develop and use digital tools with the purpose of accessing, managing, analysing and interpreting data.





LEADERSHIP

The ability to be an effective leader, and to mobilise resources efficiently to accomplish a goal based on responsible management practice.





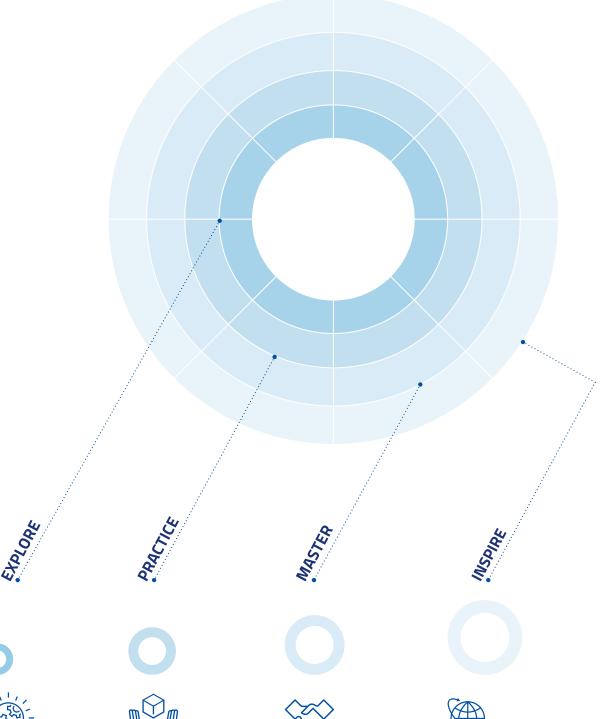
FOOD SYSTEMS

The ability to analyse the food system, appraise current and future sustainability challenges, and develop appropriate responses using systems approaches.





4 Levels per Competency







EXPLORE Lay the foundations in contributing to the sector.

PRACTICE Turn ideas into actions to the benefit of your

field of influence.



MASTER Deliver impact within your field of influence and the sector.



INSPIRE

Transform the system

and have an influence that goes beyond your field and the wider sector.





Learning Outcomes per Competency Level



FOOD SYSTEMS



DATA MANAGEMENT



TECHNOLOGY



ENTREPRENEURSHIP



PROBLEM





LEADERSHIP



COMMUNICATION



EXPLORE

Lay the foundations in contributing to the sector.

Competently use

appropriate





food system.

Identify dominant sustainability challenges for the food system.

Recognise how innovations can contribute to achieving societal impact.

Implement effective data management protocols.

Recognise the importance of data security measures.

Identify key unintended consequences of the use of information technologies.

technologies to contribute to food system innovations.

Appraise the relevance of emerging technologies in a particular work or study context.

Identify key unintended consequences of the use of emerging technologies.

Recognise the importance of IPR management.

Appraise and articulate the value of opportunities.

value.

Identify and use relevant resources to support the creation of social and environmental

Implement effective actions to support the creation of sustainability impacts.

Analyse relevant **aspects** of the problem space to inform creative thought.

Use basic methods to generate new ideas and to assess their validity.

Contribute to co-creation processes to develop sustainable

Collect, analyse and report information and

data to support the generation of new ideas and approaches.

Recognise the importance of ethical goals.

Implement a food system innovation project in a particular work or study context.

Demonstrate ownership of project goals. **Identify relevant** stakeholders and their prominent concerns.

Recognise the importance of inclusive dialogue in food systems transformation.

Implement basic communication methods.



PRACTICE

Turn ideas into actions to the benefit of your field of influence.

Analyse the food system using a range of systems approaches to appraise current and future sustainability challenges.

Implement innovative responses

to address sustainability challenges in the food system.

Appraise the efficacy of different digital tools and sensing methods to acqui-

re, manage and manipulate data.

Devise effective data management protocols.

Design effective actions to mitigate kev unintended consequences of the use of information technologies.

Implement adequate data security measures.

Mobilise

appropriate technologies in innovation processes

Design effective actions to mitigate key unintended consequences of the use of emerging technologies.

Contribute to the development of new technologies for food system transformation.

Manage IPRs.

Create opportunities

for social and environmental value creation.

Mobilise resources to create sustainable value for others.

Design and implement effective actions to deliver impact.

Appraise the problem space to identify current and future needs.

Mobilise effective methodologies to generate new ideas.

Appraise the validity of new ideas and co-create sustainable solutions.

Collect, analyse, interpret and report information

to develop sustainable solutions to current and future challenges.

Appraise unintended consequences of any course of action to devise ethical goals.

Appraise different strategies

to deliver a food system innovation.

Demonstrate leadership towards the implementation of a food system innovation.

Devise effective communication methods

that support organisational strategies.

Engage in honest and inclusive two-way communication with stakeholders about their

concerns.

Adjust messaging for different audiences.





Learning Outcomes per Competency Level



FOOD SYSTEMS



DATA MANAGEMENT



TECHNOLOGY



ENTREPRENEURSHIP



PROBLEM





LEADERSHIP



COMMUNICATION



























MASTER

Deliver impact within your field of influence and the sector.



Develop strategies to address current and

future challenges using systems approaches.

Design innovative responses

to address sustainability challenges in the food system.

Develop strategies for data acquisition.

analysis and manipulation.

Develop and lead the implementation

of robust data security measures. Develop strategies

to mitigate key unintended consequences of the use of information technologies.

Develop strategies

to mobilise and manage technologies in innovation processes.

Develop and lead the implementation of new

technologies. Develop strategies to mitigate key unintended

Devise adequate IPR management strategies.

consequences of

the use of emer-

ging technologies.

Create opportunities

for systemic social and environmental value creation.

Devise strategies

to mobilise and leverage resources to create sustainable value.

Design effective actions to scale societal impact.

Critically appraise

the problem space to analyse the strategic implications of future choices.

Mobilise effective co-creation methodologies

to generate original and sustainable solutions that include relevant voices.

Critically analyse, interpret and report data and information to

inform ethical decision making.

Challenge existing practices and knowledge to develop sustainable alternatives.

Influence, persuade and challenge others to transform the food system through

innovation and

Translate a vision for strategic change into a food sys-

tem innovation.

entrepreneurship.

Identify, engage with and respond honestly

to stakeholder needs.

Develop strategies

to deliver effective inclusive communications approaches.

Translate complex ideas for different audiences.



INSPIRE

Transform the system and have an influence that goes beyond your field and the wider sector.



to appraise current and future challenges to the food system.

Educate and support others to develop innova-

tive responses to address sustainability challenges.

Educate and support others

to use digital tools to support innovations in the food system.

Champion robust data security systems.

Educate and challenge others

to appraise and mitigate unintended consequences of technology use.

Educate and support others

to use emerging technologies in (radical or breakthrough) innovation processes.

Challenge others to apply technologies to, or draw

from, different problem spaces.

Educate and challenge others

to appraise and mitigate unintended consequences of technology use.

Guide others

on their entrepreneurial journey to achieve sustainability goals.

Champion relevant insights into entrepreneurial mindset

and practice.

Contribute to sustainabilityoriented entrepreneurial ecosystems.

Educate and support others

to generate original and sustainable solutions to address food system challenges.

Champion effective co-creation

methodologies to include a range of relevant voices in the generation of solutions.

Educate and support others

to critically analyse existing practices to develop sustainable alternatives.

Challenge others to base their decision making on an ethical and sustainable basis.

Educate, influence, persuade and challenge others

to lead and promote food system transformation.

Create a vision for strategic change of the food system.

Champion effective inclusive stakeholder management.

Demonstrate effective inclusive thought leadership in and beyond the food system

domain.













